

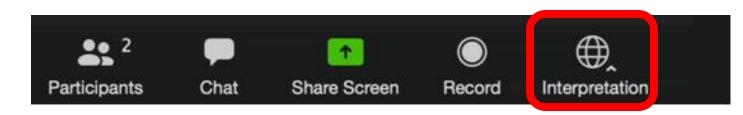
Community Workshop #3 Milpitas Housing Element

September 13, 2022



Interpretación Phiên dịch 传译





- La interpretación en simultáneo para esta reunión se dará en los siguientes idiomas:
 - Español bajo la opción Español
 - Por favor presione el icono INTERPRETATION en tu barra de herramientas para acceder al idioma deseado

- Dịch song song cho cuộc họp này sẽ được cung cấp bằng các ngôn ngữ sau:
 - Tiếng Tây Ban Nha tùy chọn tiếng Tây Ban Nha
 - Tiếng Quan Thoại tùy chọn tiếng Quan Thoại
 - Tiếng Việt tùy chọn tiếng Việt
 - Vui lòng nhấp vào biểu tượng PHIÊN DỊCH (INTERPRETATION) trên thanh công cụ của bạn để truy cập ngôn ngữ mong muốn

- 本次会议将提供以下语言的同声 传译:
 - 西班牙语 选择 Spanish 选项
 - 普通话 选择 Mandarin 选项
 - 越南语 选择 Vietnamese 选项
 - 请点击工具栏中的 INTERPRETATION 图标

Tonight's Roadmap



Opening Presentation and Polling (45 mins)

- Housing Element Background
- Community Engagement Highlights
- Review Public Draft Housing Element, including:
 - Organization
 - Goals and Programs
 - Housing Sites Inventory
- Breakout Rooms (60 mins)
- Report Back and Polling (15 mins)



The City's 8-year plan for meeting the housing needs of everyone in the community



Provide a variety of housing types of all income groups

Assist in the development of lower and moderate-income housing

Remove constraints to housing

Conserve and improve existing housing

Promote fair housing



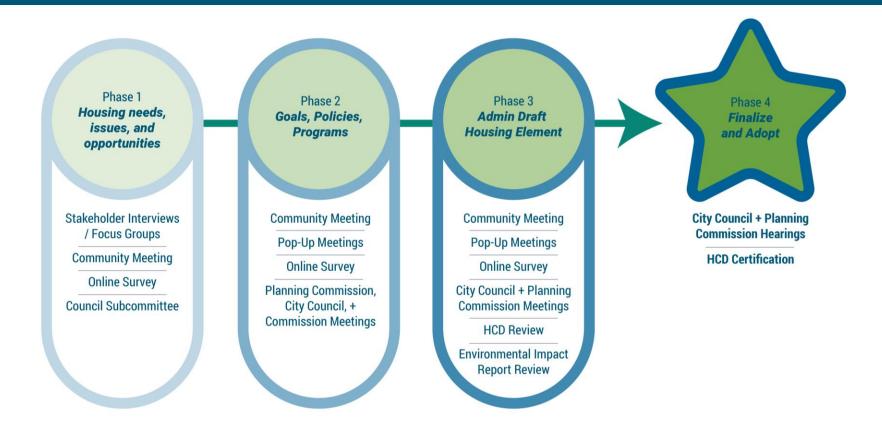
Housing Element Requirements

- Required Element of the General Plan
- Must be updated every 8 years and certified by HCD
- Currently planning for the 6th cycle (2023-2031)
- Statutory deadline is January 31, 2023
- Plan for Regional Housing Needs Allocation (RHNA)





Housing Element Update Process



Community Engagement Phase 1 and 2



- Stakeholder meetings and roundtables
- Workshops
- Surveys
- Pop-up meetings
- City Council and Housing Sub-Committee meetings
- Project website

>650

number of webpage visits 7

number of community engagement events



stakeholders interviewed

48

meeting participants 266

survey participants

Phase 1 Engagement Strengths and Successes

Affordability

- Projects with a high-level of affordability, such as Sango Court and Sunnyhills
- ADUs allow for affordable housing to be built citywide

Rent and Homelessness Assistance

- Rent relief program and other funds are working well and have quick turnarounds
- Extended Stay America Conversion program

New Development

- Transit-oriented
- Main Street densification and mixed-use
- Improved planning and approval

"It's been encouraging to see more developers move away from feeing out of building affordable units and actually building them. This is good because the fees do not always translate to those units being built later on."

Phase 1 Engagement Weaknesses and Challenges Housing Cost and Cost of Living

- High overall
- Acute impact on low-income people, younger generation, people with fixed income
- Homeownership is out of reach

Lack of Housing for Specific Groups

Families with children, low-income households, young adults/professionals, persons with disabilities

Low Supply

- Both for renting and for sale
- Overdevelopment and Overcrowding
 - Balanced approach distributed across the city
 - Impact on infrastructure

"My vision for housing in Milpitas is for every person that already lives here in Milpitas to be able to afford to live here. Everyone here wants to stay in this town, but many are feeling they can't afford it because all the homes to buy are over 1 million. Rent is \$2,500 and up starting for a onebedroom. Many of the people that live here help the city keep their businesses going but on little wage. Many are living paycheck-to-paycheck that middle income has become unrealistic for most here."

Phase 2 Engagement Policy and Program Ideas

Housing Production and Sites

- Finalize Metro Plan and Gateway-Main Street Specific Plan
- Adopt Housing Opportunity Zone
- Implement SB 9
- Diverse, Affordable Housing
 - Continue ADU programs
 - Expand first-time homebuyers program
 - Update Affordable Housing Ordinance to not allow in lieu fees
 - Consider vacancy tax, transfer tax or similar
 - Consider other housing models, e.g., community land trust, co-housing, public housing



Phase 2 Engagement Policy and Program Ideas

Housing for Special Needs Groups

- Provide incentives for housing for people with disabilities
- Support higher quality senior housing
- Partner with supportive services providers

Housing Preservation

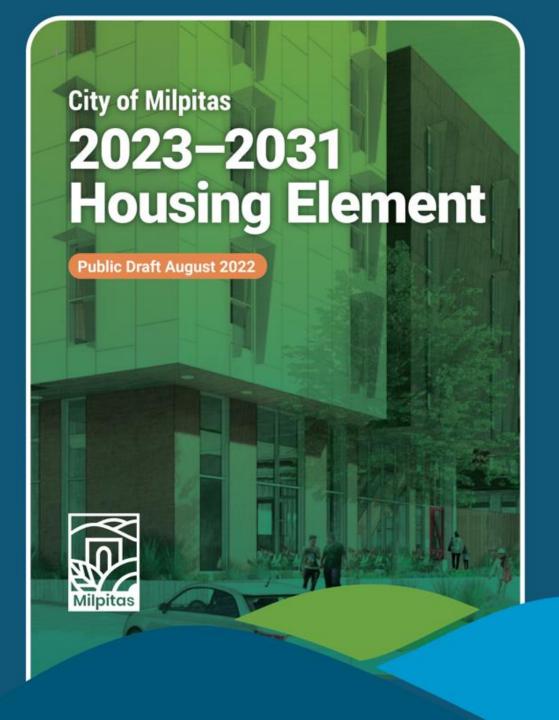
- Protect mobile homes
- Continue rent relief program
- Create rent registry / inventory

Fair Housing

- Expand education and outreach around reasonable accommodation and affirmative marketing
- Increase renter protections



Public Review DraftComment by September 30, 2022



Housing Element Organization

- Ohapter 1: Our Plan
- Our Conversation
- Ohapter 3: Our Story
- **Chapter 4: Our Future Housing Needs**
- Our Housing Plan

Chapter 3: Our Story

FIGURE 5: POPULATION BY RACE, 2000-2019 percentage of residents in Milpitas identifying as American Indian or White alone has Alaska Native, Non-Hispanic decreased while the 14% Asian / API, Nonpercentage of residents Hispanic of all other races and ethnicities has increased Black or African by 14%, with the 2019 American, Non-Hispanic population standing at White, Non-Hispanic 8,834. The Asian/Asian Pacific Islander (API), Non-Hispanic population Other Race or Multiple increased the most while Races, Non-Hispanic the White, Non-Hispanic Hispanic or Latinx population decreased the

Milpitas has continued to become more racially diverse.

Since 2000, the

most

Source: U.S. Census Bureau, Census 2000, Table P004; U.S. Census Bureau, American Community Survey 5-Year Data (2015-2019), Table B03002

Santa Clara County has experienced rapid growth in high-paying employment opportunities, especially in the technology industry, leading to an increased demand for housing in the region.

Employment trends in a region can have a significant impact on housing needs. Housing development, however, has not kept pace with population growth and demographic changes. Between 2002 and 2018, the number of jobs in Milpitas increased by 29% while as housing units increased by 25%.



increase in jobs from 2002 to 2018

Milpitas has more low-wage jobs than low-wage residents (where low-wage refers to jobs paying less than \$25,000). At the other end of the wage spectrum,

the city has more high-wage jobs than high-wage residents (where high-wage refers to jobs paying more than \$75,000). This shows that Milpitas needs to add a wide range of housing types to meet the needs of its workforce



7 Technical Appendices

APPENDIX B

Housing Constraints

The City of Milpitas continues to take steps to reduce constraints to the production of housing. Examples of City action taken since the 5th Cycle Housing Element include:

Completing a comprehensive update to the City's General Plan and Land Use Element and creating new mixed use <u>zones</u>; Updating the Metro Specific Plan and Gateway-Main Street Specific Plan to

support higher residential densities and building heights in locations adjacent to high quality transit:

APPENDIX E

Future Housing Needs

California housing element law requires that each city and county develop local housing orderans to meet its 'fair share' of existing and future housing needs for all income groups, as determined by the jurisdiction's council of governments. The Regional Housing Need's Allocation (RHNA) is the share of housing assigned to each jurisdiction by the Association of BeA / Area for when the (ABAG) in the Bay Area for the eligit-year planning period (January 31, 2023 to January 31, 2031). This 'fair share' allocation concept seeks to ensure that each jurisdiction accepts responsibility for the housing needs of not only its resident population, but also for its share of projected regional housing counds accessail housing and demonstrates casacity to

he RHNA represents the minimum number of housing units each community is aquiced to provide adequate sites for through zoning and is one of the primary meshold antena necessary to achieve State certification of the Housing Elements

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Affirmatively Furthering Fair Housing

APPENDIX F

APPENDIX C

quality and efficiency of housing.

Housing Resources

This section analyzes the resources available for the developm

implementing the City's housing programs. It also describes pro

preservation of housing in Milpitas. This includes an evaluation of the City's ability satisfy its share of the region's future housing needs, the financial resources available to support housing activities, and the administrative resources available to assist in

Assembly Bill 686 (AB 686, 2017) requires the inclusion in the Housing Element an analysis of barriers that restrict access to opportunity and a commitment to specific meaningful actions to affirmatively further fair housing. AB 686 mandates that local governments identify meaningful goals to address the impacts of systemic issues such as residential segregation, housing cost burden, and unequal educational or employment opportunities to the extent these issues create and/or perpetuate discrimination against protected classes.

This section of the Housing Element provides a summary of fair housing issues and ag analysis of segregation patterns and disparities in access to opportunities, and an assessment of contributing factors. Fair housing goals, policies, and implementation programs are found in the Housing Element.

7

Review of Past Accomplishments

APPENDIX D

Pursuant to Government Code Section 65588(a), each jurisdication must evaluate the effectiveness of the previous housing element goals, policies, and programs and their appropriateness in contributing to the attainment of the State's housing goals. The City's progress in implementing the housing element program is also documented in this section, including recommendations on program continuance, modification, or this section.

> ic actions, timeline for mentation of the City's ic actions is not include

APPENDIX G Public Engagement and Input

The City of Milpitas understands how concilial community input is in identifying and addressing housing needs through (is Housing Element Update process. Community members – residenta, businessas, visitors, and others alike–offer unique knowledge, per pactives, and soparinese marginal the busing in the city. Their local knowledge and local experience are necessary for informing and guiding the production. Including and preversion of housing in the city. The City created and executed a public participation plan to ensure that community members and cher stakeholders had a diversity of opportunities to share their opinions and participate at every stage of the Housing Element Update process.

This Appendix provides a detailed overview of the Public Participation plan, process, and outcomes of the 6^{th} Cycle of the Housing Element for the City of Milpitas. The findings from each engagement activity informed and shared the development of the

APPENDIX A

Housing Needs Assessment

The purpose of the Housing Needs Assessment is to describe demographic, housing, and economic conditions in Milpitas, assess the demand for housing for households at all income-levels, and document the demand for housing to serve various specialin eeds populations. The Needs Assessment also provides an analysis of assisted housing projects that are at risk of converting to market rate. The information provided in the Housing Needs Assessment is intended to assist Milpitas in developing housing goals

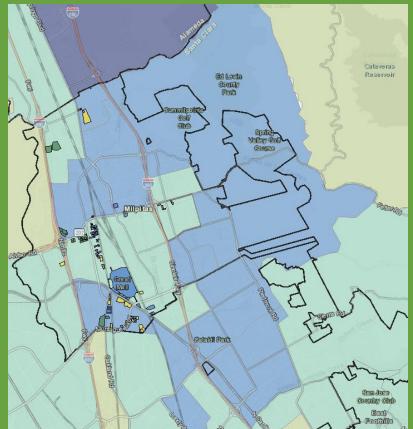
and formulating policies and programs that address local housing needs



Affirmatively Furthering Fair Housing

- Fair Housing Outreach and Education
- Housing Mobility
 - A Variety of Housing Choices
 - Ability to Age in the Community
 - Access to Services and Amenities
- New Opportunities in High Resource Areas
- Place-Based Strategies for Neighborhood Improvements
- Tenant Protection and Anti-Displacement
 - Replacement of Demolished Units

SITES INVENTORY AND TCAC OPPORTUNITY AREA COMPOSITE SCORE BY TRACT (2021)



High Resource Moderate Resource (Rapidly Changing) Moderate Resource Low Resource

Draft Housing Goals



- HE-1: Adequate Sites and Housing Production
- HE-2: Existing Housing Resources
- HE-3: Barriers to New Housing Production
- HE-4: Housing Diversity and Affordability
- ♦ HE-5: Fair Housing
- HE-6: Conservation and Sustainability
- HE-7: Special Needs Populations
- HE-8: Unhoused Population
- HE-9: Mobility
- HE-10: Implementation Capacity



#	Program Name	Description	Status	Goal Relationship
1	Adequate Sites for RHNA and Monitoring of No Net Loss	Monitors sites inventory and ensure an adequate inventory is available to the City	New	HE-1, HE-2, HE-4
2	Replacement Housing	Requires the replacement of units affordable to the same or lower income level as a condition of any development on a nonvacant site	New	HE-2
3	Lot Consolidation	Develops tools to encourage lot consolidation	Expand	HE-1, HE-3
4	Accessory Dwelling Units	Continues incentives for ADU production and Safe ADU program	Continue	HE-4
5	Neighborhood Preservation and Code Enforcement	Enhance neighborhood conditions by enforcing existing codes through its Code Enforcement Program	Continue	HE-2



#	Program Name	Description	Status	Goal Relationship
6	Housing Rehabilitation	Provide safety, accessibility, and mobility repairs to mobile and single-family homes owned by very low- and low-income households	Continue	HE-2
7	Tenant Assistance and Fair Housing Services	Utilize the services of Project Sentinel (or similar) to provide fair housing outreach and assistance	Expand	HE-5, HE-8
8	Fair Housing Enforcement	Use proactive fair housing enforcement, outreach and education to reduce the prevalence of housing discrimination	Expand	HE-2, HE-5
9	Anti-Displacement	Supplements California Tenant Protection Act with additional local anti-displacement measures	Expand	HE-1, HE-2, HE- 5, HE-9
10 20	Place-Based Strategies for Neighborhood Improvements Milpitas Housing Element	Focus resources to rehabilitate and/or replace infrastructure in older or under resourced neighborhoods	New	HE-2



#	Program Name	Description	Status	Goal Relationship
11	Preservation of At-Risk Housing	Preserve affordable housing units	Continue	HE-2
12	Short-Term Rentals (STRs)	Expand monitoring and enforcement efforts on STRs	Expand	HE-3
13	Mobile Home Rent Control	Implement Rent Control Ordinance to preserve the affordability of the mobile homes	Continue	HE-2
14	Rent Review Ordinance	Help resolve rent increase disputes, prohibit discrimination based on a tenant's source of income, and prohibit landlord retaliation	Continue	HE-4, HE-5
15	Housing Opportunity Zones	Adopt the HOZ to incentivize affordable housing beyond the requirements of the City's Affordable Housing Ordinance	New	HE-1, HE-3, HE-4



#	Program Name	Description	Status	Goal Relationship
16	Affordable Housing Development	Facilitate the development of affordable housing through incentive programs	Continue	HE-1, HE-4
17	Affordable Housing Ordinance	Review and amend the AHO requirements to ensure the AHO remains effective and reflect market conditions	Continue	HE-4
18	Non-Residential Affordable Housing Impact Fee	Update the non-residential affordable housing impact fee every five years to reflect the cost of development	Continue	HE-4
19	Below Market Rate (BMR) Housing	Assist very-low, low- and moderate-income households in becoming homeowners	Expand	HE-4
20	Specific Plans	Adopt and implement the Metro Specific Plan and the Gateway-Main Street Specific Plan	Continue	HE-1, HE-4, HE-6



#	Program Name	Description	Status	Goal Relationship
21	Zoning Code Amendments	Amend the Zoning Code to comply with the latest state laws and reduce regulatory barriers to residential development	New	HE-1, HE-3, HE-4
22	Supportive Housing for Persons with Disabilities	Collaborate with the County to identify sites and resources for supportive housing	New	HE-1, HE-3, HE- 4, HE-7, HE-8
23	Large Units for Families with Children in Multifamily Housing	Identify possible zoning incentives for multifamily developments that include units with three or more bedrooms	New	HE-3, HE-4, HE-7
24	Missing Middle Housing	Facilitate smaller-scale multi-unit housing and workforce housing in lower density residential neighborhoods	New	HE-3, HE-1



RHNA and Sites Inventory

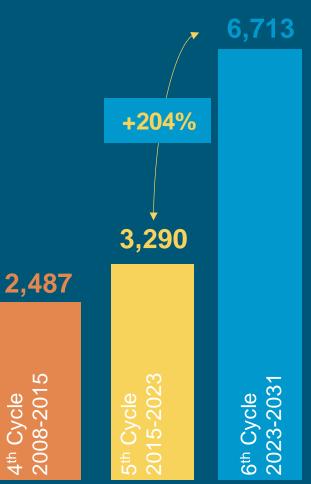


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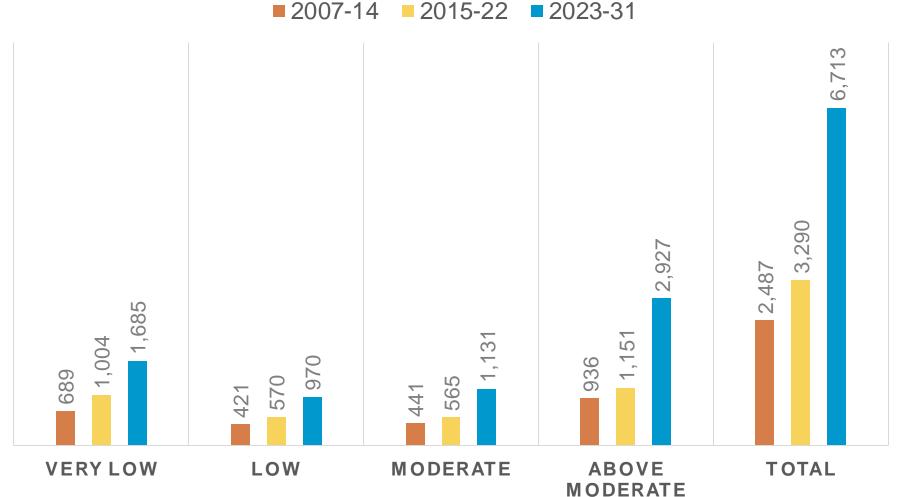
Regional Housing Needs Allocation 4th, 5th, and 6th cycles

Projected Future Housing Needs + Unmet Existing Housing Needs = Higher Allocation





Regional Housing Needs Allocation 4th, 5th, and 6th cycles



Sites Inventory Methodology



STEP 1. Identify Likely Sites or Credits

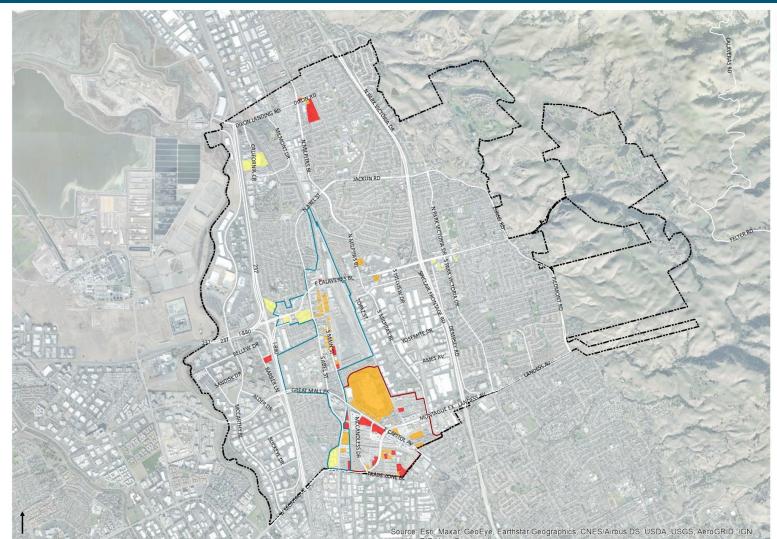
STEP 2. Calculate "Deficit" (Remaining RHNA)

STEP 3. Identify Potential Opportunity Sites

STEP 4. Calculate Buildout

Sites Inventory







Pipeline Sites:

Projects that have been approved, applications submitted, or those that are under construction but are not expected to receive a Certificate of Occupancy until after July 1, 2022

Opportunity Sites:

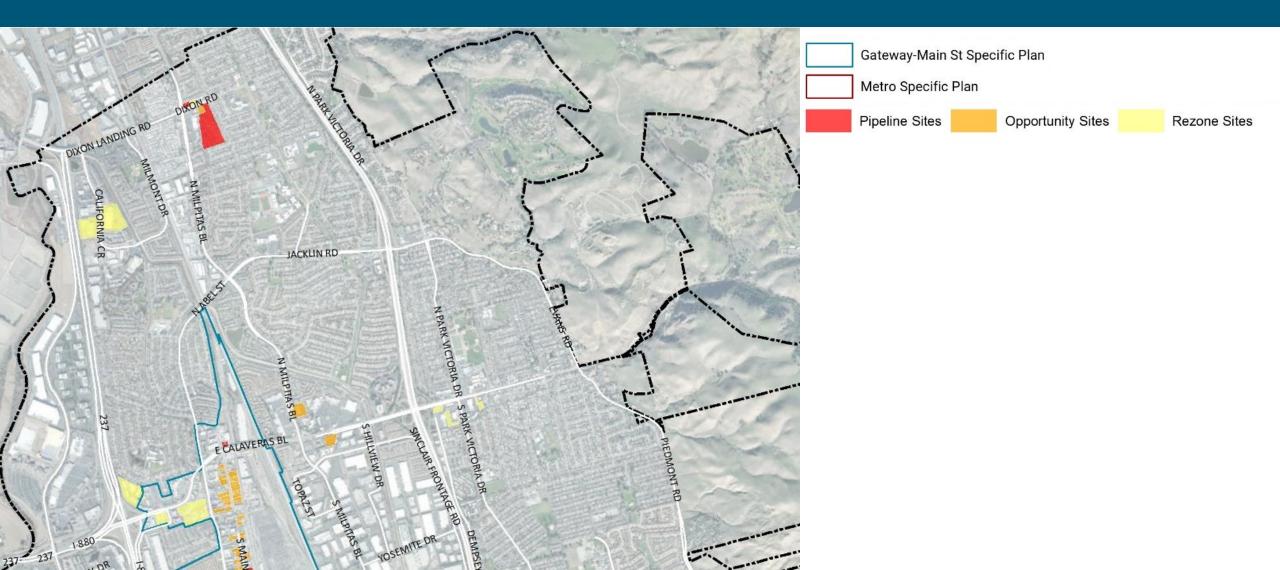
Vacant or underutilized sites, currently zoned for residential or mixed-use, and likely to redevelop during this eight-year planning period

Rezone Sites:

Sites that are potential candidates for redevelopment but would require to be rezoned to allow residential use ('NCMU' GP designation or 'C2' Commercial zone)

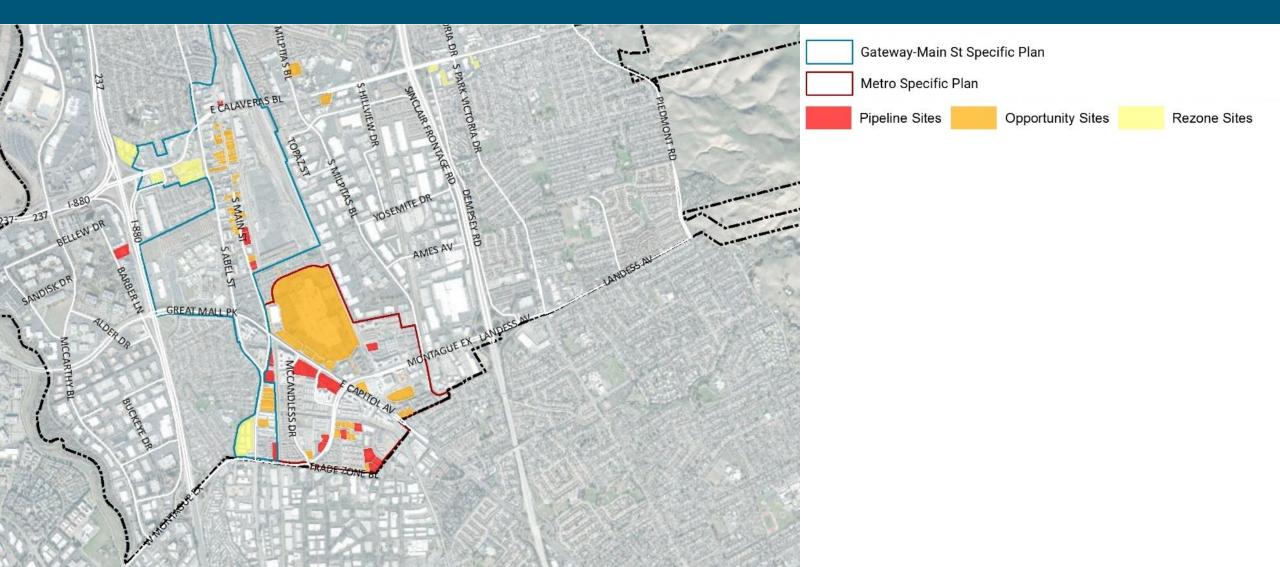
Sites Inventory – North





Sites Inventory – South





Sites Inventory



Likely Sites	Very Low <50% AMI	Low 50-80% AMI	Moderate 80-120% AMI	Above Mod >120% AMI	Total
RHNA	1,685	970	1,131	2,927	6,713
Credits	197	274	169	1,800	2,441
Potential ADUs	74	74	74	25	248
Pipeline Projects	123	200	95	1,775	2,193
Remaining RHNA	1,488	696	962	1,127	4,272
Opportunity Sites	1,091	1,091	1,576	2,027	5,785
Rezone Sites	225	225	319	478	1,247
Total Capacity (Opportunity + Rezone)	1,316	1,316	1,895	2,505	7,032
Surplus (%)	449	(21%)	993 (97%)	1,378 (122%)	2,760 (65%)



Upcoming Engagement & Next Steps

Public Draft Engagement – Comment Period Ends on September 30

- Community Survey #3 Open until September 30
- Workshop #3 Tonight! September 13
- Community Development Roundtable September 16
- Farmers' Market Pop-Up at the Great Mall September 18
- City Council September 20
- **Next Steps after the Comment Period**
 - Submit revised draft to HCD for 90-day review
 - Complete CEQA analysis
 - Return to Planning Commission in early 2023 for recommendation to City Council

To Provide Feedback on the Housing Element, Learn More, and Stay Involved



- Visit the Milpitas Housing Element website at https://milpitashousingelement.com/
- Comment directly on the Housing Element using Konveio at https://milpitashousingelement.com/engagement-tool/
- Take the online survey at https://bit.ly/MilpitasHESurvey3-
- Milpitas Housing Element team at housingelement@ci.milpitas.ca.gov



Konveio Tool



Comment directly on the Housing Element using Konveio at

https://milpitashousingelement. com/engagement-tool/

Review the Public Draft

KONVEIO TOOL

You can use the tool below to provide direct comments on the Public Draft Housing Element by clicking anywhere in the document and adding a comment. It'll prompt you to create an account, which only requires a username and an email address.

You can also find a pdf version of the Public Draft Housing Element and of the accompanying appendices at the bottom of this page.



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Live Polling

- Open a web browser on second device or in another window
- So to: https://www.menti.com/
 - Enter code 6994 5039
- Or: directly type in the full link https://www.menti.com/gns5qdzk59







Open House



6 Breakout Rooms

- Room 1: Sites Inventory
- Room 2: Housing Production
- Room 3: Housing Preservation
- Room 4: Housing Diversity & Affordability
- Room 5: Fair Housing
- Room 6: Housing for Special Needs Population

Housing Element Update 2023-2031 | Community Workshop #3 | September 13, 2022 HOUSING HOUSING PROGRAMS THEME 2 PRESERVATION Description Timeframe **AFFH** Targeting Program Enhance neighborhood conditions through its Code P-5 Enforcement Program, including the Neighborhood Beautification Ordinance (NBO), which establishes guidelines for the overall maintenance and **Neighborhood Preservation** preservation of neighbo **AFFH Relationship** and Code Enforcement income-eligible househo Rehabilitation Program corrections and offer re Fair Housing Enforcement, Outreach, and Education displaced by code enfor P-6 Provide safety, accessibi New Opportunities in High Resource Areas mobile and single-famil Housing Rehabilitation outreach in lower resource neighborhoods and low-income househ ്ഷ്ണം Housing Mobility lated projects: P-10 sey Road from South Park Victoria to Yosemite Anti-Displacement and Tenant Protections nprovement Program identified projects: **Place-Based Strategies for Neighborhood Improvements** Park Victoria - Kennedy Drive Neighborhood Focus resources to reha Place-Based Strategies for Park Victoria - Yosemite Drive Neighborhood infrastructure and hou **Neighborhood Improvements** or under-resourced neighborhoods. ARPA park improvements and Parks & Recreation Master Plan: North Park Victoria – Kennedy Drive neighborhood (parks: Calle Oriente, Cardoza) South Park Victoria – Yosemite Drive neighborhood (parks: Selwyn, Foothill, Murphy, Robert E. Brown, Sinnott) P-11 Ongoing Preserve affordable housing units that are at risk of Sunnyhills Apartments Monitor Preservation of At-Risk Home losing their affordability status. annually



How to Move Around the Breakout Rooms



Step 1 – Select the Breakout Rooms icon in the Zoom navigation bar



- Step 2 Click Join next to the room you would like to enter
- Step 3 Enter board password: housing3

At any point return to the Main Room for help.

Room 1: Sites Inventory https://bit.ly/SitesInventory

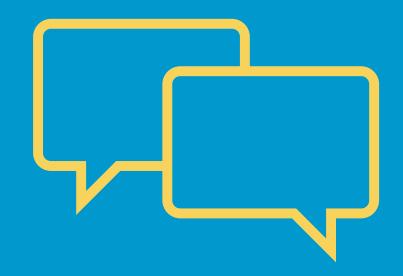
- Room 2: Housing Production https://bit.ly/HousingTheme1
- Room 3: Housing Preservation https://bit.ly/HousingTheme2
- Room 4: Housing Diversity & Affordability https://bit.ly/HousingTheme3
- Room 5: Fair Housing https://bit.ly/HousingTheme4

Room 6: Housing for Special Needs Population https://bit.ly/HousingTheme5

Rules of Engagement



- Be a good listener
- Welcome all viewpoints and value diversity
- Show common courtesy and respect
- Share the air
- Avoid editorials
- Honor time



Join A Room, Stay Involved



- Board password: housing3
- Room 1: Sites Inventory https://bit.ly/SitesInventory
- Room 2: Housing Production https://bit.ly/HousingTheme1
- Room 3: Housing Preservation https://bit.ly/HousingTheme2
- Room 4: Housing Diversity & Affordability https://bit.ly/HousingTheme3
- Room 5: Fair Housing https://bit.ly/HousingTheme4
- Room 6: Housing for Special Needs Population https://bit.ly/HousingTheme5

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- So to: https://www.menti.com/
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City of Milpitas

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Housing Needs, Constraints, and Opportunities



Housing Need Considerations



- Age Composition: The large increase in the older age groups from 2010 to 2019 indicates a potential need for more smaller units, senior housing, and assisted living facilities in the future
- Jobs: Between 2002 and 2018, the number of jobs in Milpitas increased by 29%. Milpitas has more low-wage jobs than low-wage residents and more high-wage jobs than high-wage residents. This indicates that Milpitas needs to add a wide range of housing types to meet the needs of its workforce
- Household Size: The household size distribution in Milpitas indicates that a range of unit sizes are needed in the City to meet the needs of different household sizes.

Housing Need Considerations



- Housing Stock: Milpitas has a high percentage of single-family homes. The City should continue to encourage and facilitate Accessory Dwelling Units (like the Accessory Dwelling Unit (ADU) Incentive Program and the Safe ADU Legalization Program)
- Rents : Fifteen percent of renters pay more than 50 percent of their household income toward rent. High rates of cost burden in Milpitas and Santa Clara County are reflective of a housing shortage and high housing costs, illustrating the need for additional housing units, especially for lower-income households.
- Ownership: The largest proportion of homes had a value in the range of \$750k-\$1M in 2019. Home prices increased by 125.4% from 2010 to 2020 emphasizing the need for affordable housing alternatives.



Housing Need Considerations

Special Needs

- Milpitas has 125 unsheltered individuals and no sheltered individuals, lower than other parts of the region.
- In Milpitas, 7.2% of residents have a disability of any kind and may require accessible housing
- 15.1% of Milpitas households are larger households with five or more people, who likely need larger housing units with three bedrooms or more

Housing Constraint and Opportunity Considerations



Land Use Controls

- General Plan / Zoning: No significant housing constraints. Town Center (TC) and Neighborhood Commercial Mixed Use (NCMU) designations more likely to evolve as commercial sites with limited housing
- **Parking Requirements:** The parking requirements are high outside the specific plan areas and overlay zones.
- Provision for a Variety of Housing Types
 - No significant housing constraints, allows for a variety of housing types
 - New programs needed to address Supportive Housing, Emergency Shelters, Farmworker/Employee housing, and Residential Care Facilities

Housing Constraint and Opportunity Considerations



Inclusionary Housing

 The City of Milpitas' Affordable Housing Ordinance (AHO) came into effect in July 2018 and requires all new residential projects with ten or more units to develop 15% of the total number of units as affordable units

Development Processes and Procedures

- Review and approval timelines are similar to average times taken by other jurisdictions in Santa Clara County
- Compared to other cities in Santa Clara County, Milpitas has higher fees per unit for single and multi-family developments

Regional Housing Constraint and Opportunity Considerations



- Cost and Availability of Land: High land values and limited availability of land. Few property owners willing to sell or redevelop
- Timing: Delay in processing of applications or changes occurring during the processing phase of a project
- Construction Costs: High costs of construction including labor and materials. Supply chain and labor shortages also make it challenging
- Mortgage and Financing: High home prices and high down payments can pose a constraint to home buyers. High interest rate on loans can also deter home buyers and affect the housing market
- Hazards: City at risk to geologic and seismic hazards, wildfire, flood, and sea level rise



Draft 6th Cycle Housing Programs

HE-1 Adequate Sites and Housing Production	HE-2 Existing Housing Resources	HE-3 Barriers to New Housing Production	HE-4 Housing Diversity and Affordability	HE-5 Fair Housing	HE-7 and HE-8 Special Needs Populations
P-1 Adequate Sites for RHNA and Monitoring of No Net Loss	P-5 Neighborhood Preservation and Code Enforcement	P-4 Accessory Dwelling Units	P-15 Housing Opportunity Zones	P-7 Tenant Assistance and Fair Housing Services	P-21 Zoning and Building Code Amendments
P-2 Replacement Housing	P-6 Housing Rehabilitation	P-21 Zoning and Building Code Amendments	P-16 Affordable Housing Development	P-8 Fair Housing Enforcement	P-22 Supportive Housing for Persons with Disabilities
P-3 Lot Consolidation	P-10 Place-Based Strategies for Neighborhood Improvements		P-17 Affordable Housing Ordinance	P-9 Anti-Displacement	P-23 Large Units for Families with Children in Multifamily Housing
P-20 Specific Plans	P-11 Preservation of At- Risk Housing		P-18 Non-Residential Affordable Housing Impact Fee	P-13 Mobile Home Rent Control	
P-24 Missing Middle Housing	P-12 Short-Term Rentals		P-19 Below Market Rate (BMR) Housing	P-14 Rent Review Ordinance	

Examples: Technical Analysis to Program Development



Recommendation



Receive staff update on the Draft 2023-2031 Housing Element and provide feedback on the Draft Housing Element, including the sites inventory and draft goals, policies, and programs